

2014 Alumni Achievement Awards

GERALD CHERTAVIAN

ASHRAF M. DAHOD

SHEILA LIRIO MARCELO

JONATHAN M. NELSON

WENDELL P. WEEKS



The mission of Harvard Business School is to educate leaders who make a difference in the world. Every day more than 80,000 HBS graduates strive to make these words a reality in a wide array of organizations that affect the lives of millions of people around the globe. Since 1968, the School has selected a number of outstanding men and women to receive its most important honor, the Alumni Achievement Award. Throughout their careers, these distinguished graduates have contributed significantly to their companies and communities while upholding the highest standards and values in everything they do. As such, they represent the best in our alumni body. Exemplary role models, they inspire all those who aspire to have an impact on both business and society.

FOUNDER AND CEO, YEAR UP

Gerald Chertavian takes the adage “what doesn’t kill us makes us stronger” to heart. “Within adversity are the seeds of resilience,” says the son of a dentist who grew up in working-class Lowell, Massachusetts. Chertavian’s philosophy is at the core of Year Up, the extraordinary nonprofit he founded that helps economically disadvantaged young adults gain skills for professional careers. →

GERALD CHERTAVIAN MBA 1992



Clockwise, from top left:
Chertavian visits with Harvard students; in his Cambridge kitchen; with mentee Akeem Raphael, a Year Up graduate who works at HBS.

TIMELINE

- 1965 Born, Lowell, Massachusetts
- 1987 Earns BA, Economics, Bowdoin College
- 1987 Joins Chemical Bank
- 1992 Earns MBA
- 1993 Cofounds Conduit Communications
- 1999 i-Cube buys Conduit
- 2000 Launches Year Up
- 2012 Publishes *A Year Up*, which becomes a best seller
- 2013 Named Chairman, Roxbury Community College Board of Trustees
- 2014 Year Up will serve 2,100 young adults



“My goal is to reduce the number of young people who are disconnected from mainstream opportunity in this country.”

Chertavian’s inspiration for Year Up stems from his experience as a volunteer in the Big Brother Big Sister program. After earning a degree in economics from Bowdoin College, Chertavian worked at Chemical Bank in New York City, where he volunteered as a mentor to 10-year-old David Heredia. Seeing the divide between Heredia’s potential and his prospects, Chertavian was determined to help expand options for Heredia and kids like him.

“I saw that David had enormous talent and drive, but he needed help to reach his full potential,” says Chertavian, adding an explanation that clarifies the name of his organization. “He needed a *handup*, not a *handout*.” With mentoring and support from Chertavian, Heredia was able to graduate from high school, attend college, and pursue his passion for art. Twenty-six years after they first met, the two remain close friends and have much in common: Heredia has a successful career (as an animator), is happily married, is a proud father of three, and recently signed up to be a Big Brother.

Interested in expanding his own skills so that he could put his ideas—and ideals—into action, Chertavian followed in the footsteps of his older brother and applied to HBS. In his application essay, he outlined his vision for building an organization that would offer disadvantaged youth a year of training and then place them in meaningful jobs with partnering corporations.

As a student at HBS, Chertavian continued to pursue his interest in closing what he calls “the opportunity divide.” “I was fanatical,” he recalls. “All I thought about was enabling young people to go from poverty to a professional career in one year.” Upon graduation, he moved to London, the hometown of his new wife, Kate, where he ran marketing for a financial services firm before cofounding Conduit Communications, a consulting firm focused on

the nascent field of Internet marketing. He spent several years building Conduit into one of Europe’s fastest-growing technology companies, eventually counting 130 employees around the globe and \$20 million in annual revenue.

In 1999, Chertavian and his partners sold Conduit to i-Cube, and he was able to put all his energy into realizing his dream. Ready to return to the Boston area, where Kate had gone to college, the Chertavians moved to Cambridge with their first two (of three) children, and Gerald began to use his network to put the building blocks of Year Up in place.

Since founding Year Up in 2000, Gerald Chertavian has steadily grown the endeavor from its initial class of 22 students. The nonprofit now operates in 12 cities across the United States, employs 400, and has an annual budget of \$70 million. While those numbers—as well as rave reviews from the media and corporate partners—tell of the organization’s success, Chertavian’s most prized metric shows the outcomes for the 18- through 24-year-olds that Year Up has served: Some 10,000 young people have participated in the one-year training program, and 85 percent of graduates are working or in school full time within four months of graduation.

Chertavian, who didn’t take a salary for six years, says that Year Up works not because of charity, but because the program’s participants are providing meaningful skills. The leaders of some 250 partner organizations, including State Street, Facebook, and Bank of America, “have literally opened the door of opportunity to thousands of young people,” says Chertavian. If those individuals did not deliver on their promise, he observes, Year Up would not be expanding. “Our success is because these young adults are economic assets, not social liabilities.”

COFOUNDER, CHAIRMAN, AND CEO, ALTIOSTAR NETWORKS, INC.

As a kid growing up in Mumbai, surrounded by a large extended family, Ash Dahod read *Reader's Digest* from cover to cover. "That was my view of life in the United States," says Dahod. "I was fascinated." The thumbnail version of Dahod's journey has many elements that would make a compelling story for the upbeat weekly: the value of education, changing the world through entrepreneurship, and finding meaning by helping others. →

ASHRAF M. DAHOD MBA 1981

TIMELINE

- 1951 Born, Mumbai, India
- 1971 Earns BS, Physics, University of Bombay
- 1972 Earns BSEE, University of Michigan
- 1973 Earns MSEE, Stanford University
- 1979 Earns MSEM, Northeastern University
- 1981 Earns MBA, Founds Applitek
- 1988 Cofounds Sigma Network Systems
- 1991 Founds Nu-Link, Inc.
- 1996 Cofounds NetCore Systems
- 2000 Cofounds Starent Networks
- 2007 Starent Networks IPO
- 2009 Cisco buys Starent Networks
- 2012 Cofounds Altiostar Networks



Clockwise, from top right:

Dahod leads a meeting in his Tewksbury office; in Altiostar's data center; at home with his wife, Shamim.



“As a leader, your job is to set the direction and step back. You have to let people stumble. If you interfere, they won’t learn.”

Dahod’s first taste of entrepreneurship came as a teenager, when he helped his physician father produce and distribute medication that he had formulated. “I saw that he made more money in his business than working as a doctor,” says Dahod, whose parents moved to the United States to help their four children to acquire an American education. Dahod, arriving in Ann Arbor, Michigan, at the age of 20, surpassed their high expectations, earning five academic degrees, covering physics, engineering, and eventually, management.

Dahod describes HBS’s case method as “a shock to my system,” and remembers a dark day in Aldrich Hall during his first year when he was called to open all three case discussions. Earning his MBA, he says, changed his life: “I arrived at HBS as an introverted engineer. When I left, I was an extroverted marketer.” After graduation, he turned down a position with Salomon Brothers in order to launch his own venture, Applitek, developing a cable modem. The year was 1981, a full decade before most of the world had even heard of the technology, and the company soon had \$12 million in sales.

Over the next 30-plus years, Dahod built five additional companies, each capitalizing on his own insights into technology and what the future would require—be it high-speed switching (Sigma Networks), high-speed routers (Netcore Systems), mobile networks (Starent), or LTE communication (Altiostar). “I look at where customers are and where they will be three to five years from now,” he says simply. “I try to be objective and analytical as I look for market and technological discontinuities,” he adds, noting that comfort with risk, acceptance of failure, and a willingness to face rejection are job requirements for entrepreneurs.

“No one person can build a company,” says Dahod, reflecting that one of the most difficult moments in his career was when he sold Starent to Cisco and decided to build a new team. “I felt a moral obligation to keep the team together so they could continue our success as part of Cisco, but it meant I had to build Altiostar from scratch,” he says. By all accounts, Dahod has met the challenge. Altiostar is still in stealth mode, but the press recently reported that it had received a \$50 million vote of confidence from Cisco.

Dahod and his wife of 41 years, Shamim, and their two married daughters and two grandchildren are devout Shia Muslims who feel fortunate to be living in the United States, where they can practice their religion without restrictions. One of the key tenets of their belief system emphasizes helping others. Their support for education and health care—particularly for underserved populations—can be seen in the Boston area as well as in Mumbai, where the couple met as teenagers.

Working with Shamim, a medical doctor who has survived two bouts with cancer, Ash Dahod has funded projects at Lowell General Hospital, Boston University, and Boston Medical Center. In Mumbai, the Dahod family helped build Saifee Hospital, a state-of-the-art facility that offers subsidized care for people in need, and they are involved in an “upliftment” project to provide new homes for 3,200 families by redeveloping a densely populated 16.5 acres of dilapidated buildings in the heart of Mumbai.

By bringing the same entrepreneurial spirit and passion for learning to his philanthropic endeavors as he does to his businesses, Dahod has helped countless others improve their lives. “I believe that you have to run your business to optimize its value,” he says. “Whatever you gain from that, you need to put toward helping society.”

FOUNDER, CHAIRWOMAN, AND CEO, CARE.COM

As a child in the Philippines, Sheila Marcelo grew up watching her parents run a variety of entrepreneurial endeavors. At age seven, when she accompanied her mother and father to the rice mill they ran, she spent her time asking the workers questions about their jobs. “I was very curious,” says Marcelo, who ultimately followed in her parents’ footsteps, building the successful online marketplace Care.com. →

SHEILA LIRIO MARCELO MBA 1998/JD 1999

TIMELINE

- 1970 Born, Manila, Philippines
- 1993 Earns BA, Economics, Mount Holyoke College
- 1999 Earns JD/MBA
- 1999 Joins HBS as Teaching Fellow
- 2000 Joins Upromise
- 2005 Joins TheLadders
- 2006 Joins Matrix Partners as EIR
- 2006 Founds Care.com
- 2009 Named one of *Fortune's* Top 10 Women Entrepreneurs
- 2011 Named Young Global Leader, World Economic Forum
- 2012 Launches WomenUp as Henry Crown Fellow
- 2014 Care.com IPO



“At the core of everything we do, whether building a product or delivering a service, are the people behind it. Relationships are what matter.”

Marcelo, the fifth of six children, was raised in a tight-knit family. Her parents, who eloped in their late teens, did not fall into stereotypical gender roles. “My father was the one who stood by the window and waved goodbye until he couldn’t see me anymore,” says Marcelo, who learned math alongside her older brothers. “They did not have certain expectations just because I was a girl,” she recalls.

As a student at Mount Holyoke College, Marcelo attended a cross-college function for Filipino students and met Ron Marcelo, a student at Yale. The pair married and had a son, Ryan, while both remained in college. When the young family moved to Boston, Marcelo deferred her admission to Harvard Law School in order to gain litigation experience. “That gave me exposure to strategic consulting and business,” says Marcelo, who applied to HBS during her first year of law school.

“Grad school was not an easy time for me,” she reflects. “I was juggling being a mother and wife, working [for Monitor Group], and studying,” she says, noting that the fact that Ron was also earning his MBA at HBS was an asset. The pair took Ryan to HBS’s day-care facility on their way to class each day, discussing coursework and cases in their spare moments.

After working as a teaching fellow at HBS for a year and delivering her second son, Marcelo joined Upromise, a start-up that helps families save money for college. “I was the eighth employee, and I consider that period my general management tour of duty,” says Marcelo, who found enthusiastic mentors at the young company and was soon asked to join the management team.

Also during this time, a frightening family incident helped shape Marcelo’s future. While carrying her younger son

down the stairs, her father had a heart attack and fell backwards. Both survived, but the event instigated a crisis in care. “My parents had come to help us with child care, and I found myself worrying about both child and senior care,” she says. “I was working at an Internet technology company and using the yellow pages to try to figure out how to find care for my family.”

That contradiction was not lost on the budding entrepreneur. Marcelo’s family emergency shed light on a market need that she wanted to fill. After a stint at TheLadders, she accepted a position as an entrepreneur in residence at Matrix Partners. There she crafted her business plan for Care.com, which she launched in 2006.

Care.com brings together Marcelo’s passion for helping others and her entrepreneurial and management skills, to enable working families to find the care they need. More than 11 million people across 16 countries now use the service to find help with their children, parents, pets, and homes. “We help families achieve their aspirations by giving them peace of mind in helping their loved ones,” says Marcelo, whose philanthropic endeavors focus on women, entrepreneurship, education, and helping those in need in the Philippines.

With hard work and determination, Sheila Marcelo has built an enormously successful entrepreneurial venture that has helped millions of families manage their lives. Earlier this year, Marcelo rang the opening bell of the New York Stock Exchange, surrounded by family and colleagues. “It was very emotional,” she says of Care.com’s IPO. “We have built an incredible team of people that is making an impact on the lives of families, and we are also helping companies and economies.”



Clockwise, from top right:

Marcelo leads an all-team meeting at Care.com; at home with her younger son, Adam; in her Waltham office.



FOUNDER AND CEO, PROVIDENCE EQUITY PARTNERS, LLC

As a partner at Narragansett Capital in 1987, Jonathan Nelson was unable to convince his colleagues to invest in a regional cellular company. “I knew it was a good investment, but I had no idea mobile would reach 100 percent market penetration,” he says. Interested in building media companies with like-minded partners, Nelson branched out on his own in 1989, forming what has become one of the world’s leading private equity firms. →

JONATHAN M. NELSON MBA 1983



TIMELINE

- 1956 Born, Providence, Rhode Island
- 1977 Earns BS, Economics, Brown University
- 1977 Joins Wellman International to work in China
- 1983 Earns MBA
- 1983 Joins Narragansett Capital
- 1989 Founds Providence Equity Partners
- 1999 Begins office expansion to EU and Asia
- 2008 Providence expands into credit business
- 2014 Providence has 275 employees and \$40 billion under management



Clockwise, from top left:
Nelson in the Nelson Fitness Center at Brown University; with two of his three daughters, Sasha and Katja; in his Providence office.

“In a music course at Brown, surrounded by classmates with perfect pitch, I came to appreciate the power of distinctive competencies.”

The decision to specialize in media and communications in 1985 might seem prescient, but the low-key Nelson claims he was merely following his passion. “I’ve always been drawn to it,” says Nelson, who majored in economics at Brown University but also studied music and hosted a late-night jazz radio show.

When he graduated from college, Nelson took a job with Boston-based Wellman International and immediately set off for China. “I had no idea what I was getting into,” he says. “But it was a chance to cut my teeth in business and to see the world.” At the time, Deng Xiaoping was beginning to modernize the Chinese economy. “I was there about 30 years too early,” says Nelson, who left in 1980 to move to Sweden, where he married his girlfriend.

Nelson came to HBS to gain the tools to transition into the industry now called private equity. “I learned some business skills, but more importantly, I learned about people,” he says of his time at HBS. With his new MBA, Nelson joined Narragansett, one of the few firms in the burgeoning industry—and the only one in his home state of Rhode Island. “Most people didn’t even know what private equity was,” he says. “I had no idea that it would mushroom the way it did. I was just doing what I wanted to do.”

Six years later, Nelson launched Providence Equity. Over the last 25 years, he and his partners have earned and sustained a reputation as brilliant investors with a remarkable ability to build successful companies. While Nelson tries to keep a low profile, Providence, with offices around the world, competes with larger, global firms. With the success of the firm and \$40 billion under management, staying under the radar isn’t as easy as it was in the early days.

Providence’s current investments include wireless towers in India, Brazil, and Africa; digital television in Turkey;

Hong Kong’s largest broadcaster; an award-winning video game developer; and the biggest name in endurance sports, IRONMAN, to name a few. In the United States, Nelson helped create one of the largest wireless companies, VoiceStream Wireless (now called T-Mobile USA), and also launched Hulu and the Yankees Entertainment and Sports Network (although Nelson admits to being an avid Red Sox fan).

By following his passion, Jonathan Nelson has achieved extraordinary success. He has also generously donated to causes dedicated to education, arts, health, and the environment and has agreed to give away half his net worth by committing to the Giving Pledge. His support for health and research reflects the significant challenges he has faced. The discovery and treatment of a benign brain tumor dominated his second year at HBS. A decade later, his wife died of cancer, leaving him to raise their three young daughters. “I am enormously proud of my daughters,” says Nelson, a devoted father who served on the school board and came home in time to put the girls to bed when they were young. “They are grounded, smart, and kind—and far ahead of where I was at their age.” His love and respect for Judy, his second wife, also brings him great joy. “In marriage, I’ve been lucky twice. This is something to be thankful for.”

Nelson grew up in a middle-class family in Providence. “As a kid, I wanted to be a carpenter,” he says, noting that “long-range plans don’t usually work out,” and observing that in his career he has focused on building things in a different way. “I have spent 30 years working with some of the most talented people in industry—our CEOs and their teams as well as my own partners. It’s been fun, productive, and rewarding.”

CHAIRMAN AND CEO, CORNING INCORPORATED

As CEO of Corning Incorporated, Wendell Weeks manages to celebrate the company's 163-year history while keeping razor-sharp focus on the future. Although the products have changed over the years—from the glass bulbs for Thomas Edison's electric light to the cover glass in Apple's iPhones—Weeks sees a steady pattern of innovation paired with an old-fashioned commitment to values. →

WENDELL P. WEEKS MBA 1987



Clockwise, from top left:
Weeks at an employee awards lunch; with his wife, HBS sectionmate Kim Frock; with his son, Porter, at the Corning Museum of Glass.

TIMELINE

- 1959 Born, Reno, Nevada
- 1981 Earns BS, Accounting, Lehigh University
- 1983 Joins Corning
- 1987 Earns MBA
- 2001 Named President, Corning Optical Communications
- 2002 Named President and COO, Corning
- 2005 Named CEO, Corning
- 2007 Named Chairman, Corning
- 2007 Corning markets Gorilla Glass
- 2013 *Fast Company* names Corning one of World's 50 Most Innovative Companies



“If you are going to continue to make a difference, you have to learn new things all the time.”

It was these values that first appealed to Weeks when he arrived at Corning as a Price Waterhouse consultant after graduating from Lehigh University. “I was impressed with the people and what the company stood for,” he recalls. The feeling was mutual: Corning asked him to join its corporate control group. Two years later, on the eve of his departure to attend HBS, Weeks was called into the office of CEO Jamie Houghton (MBA 1962). As Weeks tells it, Houghton, whose storied family had run the company since 1851, asked him to return to Corning after HBS. “I shook his hand and said yes. And here I am, 28 years later.” That simple moment launched Weeks’s career, and it also had a deep impact on Corning’s future as a successful innovator in materials science.

The first in his family to go to college, Weeks thrived at HBS. The case method—“pretend doing,” as he calls it—gave him a way to test out leadership skills without consequences. “HBS taught me the most important skill: to learn,” he says. Also at Soldiers Field, he managed to sit next to Kim Frock (MBA 1987) on his first day. The pair, who found they had much in common, will soon celebrate their 25th anniversary.

Upon returning to Corning, Weeks held a series of positions that helped him understand the complexities of the company—from shift supervisor in a manufacturing plant, to new product development, to business development. Weeks, a quick study, has 26 patents pending despite a lack of formal science training. A good salesman who understands business, he distills complicated ideas down to their essence, and, as one colleague put it, possesses “a forward-looking vision.”

Named a vice president in 1996, Weeks ran the company’s optical communications division and invested heav-

ily in the technology, riding the tech boom and providing the fiber cables that brought the Internet into millions of homes in the 1990s. Like so many companies, Corning was caught by surprise when the telecommunications bubble burst. Its stock tumbled, from more than \$100 to about a dollar per share. “That was the darkest time in Corning’s history,” says Weeks.

Jamie Houghton once again called Weeks into his office, and the younger man braced himself to be demoted by his mentor. But Houghton, like Weeks, believes in learning from failure. “His basic theory was, ‘if you broke it, you fix it,’” says Weeks, who was able to do exactly that, bringing Corning back from the brink of failure through a painful restructuring and commitment to both innovation and the diversification of its product lines. “We make products that change the world,” he says, noting Corning’s development of LCD glass; tools to facilitate drug discovery; clean-air technologies; and Corning Gorilla Glass, the scratch-resistant, lightweight cover glass that is now used in nearly 3 billion devices around the world.

An imposing figure at 6 feet 5 inches, with a confident gait and a winning record, Wendell Weeks is surprisingly open about his own self-doubt. “In any given day, there are moments when I am a good leader and there are moments when I am not,” he admits. Having devoted his entire career to Corning—both the company and the small town where it sits on the Chemung River—Weeks’s success is hard to miss, whether measured in employee satisfaction, innovation, shareholder return, or the many local causes he supports. What matters most to him is people. “As individuals, we have very little meaning,” he observes. “We find our meaning through how we serve others and our relationships.”

PREVIOUS RECIPIENTS

1968

Robert S. McNamara, MBA 1939

1969

Charles F. Myers Jr., MBA 1935

1970

Joseph C. Wilson, MBA 1933

1971

Robinson F. Barker, AMP 30, 1956

Edward W. Carter, MBA 1937

1972

Alden W. Clausen, AMP 50, 1966

1973

Donald S. Perkins, MBA 1951

1974

Stewart S. Cort, MBA 1936

1976

Christiane Scrivener, AMP 66, 1973

1977

William M. Agee, MBA 1963

1978

Henry B. Schacht, MBA 1962

Charles E. Spahr, HBS 1939

William H. Wendel, MBA 1940

1979

Walter A. Haas Jr., MBA 1939

Samuel C. Johnson, MBA 1952

Lucius Theus, AMP 57, 1969

1980

John W. Hanley, MBA 1947

John L. Weinberg, MBA 1950

John C. Whitehead, MBA 1947

1981

Fletcher L. Byrom, AMP 21, 1952

Jaquelin H. Hume, MBA 1930

Rene McPherson, MBA 1952

1982

William H. Draper III, MBA 1954

James L. Ferguson, MBA 1951

Roy M. Huffington, AMP 76, 1977

1983

Andrew L. Lewis Jr., MBA 1955

Robert H. Malott, MBA 1950

Donald C. Platten, AMP 50, 1966

Julia M. Walsh, AMP 41, 1962

1984

Daniel Janssen, MBA 1962

Richard H. Jenrette, MBA 1957

Robert E. Kirby, MBA 1956

Burton G. Malkiel, MBA 1955

1985

Philip Caldwell, MBA 1942

William G. McGowan, MBA 1954

Kaneo Nakamura, AMP 50, 1966

John S.R. Shad, MBA 1949

1986

Edson D. de Castro, HBS 1963

Carol R. Goldberg, AMP 57, 1969

Peter Loughheed, MBA 1954

C. Peter McColough, MBA 1949

1987

Eneko de Belausteguigoitia, AMP 95, 1985

Arthur Rock, MBA 1951

1988

Luther Foster, MBA 1936

John J. Nevin, MBA 1952

C.D. Spangler Jr., MBA 1956

1989

Vincent L. Gregory Jr., MBA 1949

Christopher Hogg, MBA 1962

1990

Daniel B. Burke, MBA 1955

Alain M. Gomez, PMD 20, 1970

Thomas S. Murphy, MBA 1949

Jesse Phillips, MBA 1939

1991

George B. Beitzel, MBA 1952

Robert M. Halperin, MBA 1952

Sandra L. Kurtzig, OPM 4, 1980

1992

Dennis F. Hightower, MBA 1974

K.J. Luke, MBA 1938

Dean O. Morton, MBA 1960

Robert D. Orr, HBS 1942

Frank Shrontz, MBA 1958

Harold Tanner, MBA 1956

1993

Elaine L. Chao, MBA 1979

Robert Cizik, MBA 1958

Walter Y. Elisha, MBA 1965

Charles D. Ellis, MBA 1963

Dean F. LeBaron, MBA 1960

Erling S. Lorentzen, MBA 1948

1994

Amos B. Hostetter Jr., MBA 1961

Richard L. Menschel, MBA 1959

Donald M. Stewart, AMP 91, 1983

William P. Wilder, MBA 1950

Richard P. Wollenberg, MBA 1938

1995

Jean Bernhard Buttner, HRPBA 1958

Charles R. Lee, MBA 1964

Bert N. Mitchell, OPM 10, 1985

Ratan N. Tata, AMP 71, 1975

Thomas C. Theobald, MBA 1960

1996

Scott D. Cook, MBA 1976

Marlene R. Krauss, MBA 1967

Andrew K. Ludwick, MBA 1969

Yawand-Wossen Mangasha, MBA 1956

1997

Matthew W. Barrett, AMP 85, 1981

Charles A. Coverdale, MBA 1971

Victor K. Fung, PhD 1971

(Harvard University)

William W. George, MBA 1966

Stephen P. Kaufman, MBA 1965

Ruth M. Owades, MBA 1975

John C. Waddell, MBA 1965

1998

Ralph M. Barford, MBA 1952

Frank Batten, MBA 1952

David J. Dunn, MBA 1961

Ann M. Fudge, MBA 1977

Ellen R. Marram, MBA 1970

Robert F. McDermott, MBA 1950

1999

W. Don Cornwell, MBA 1971

Bruce W. Ferguson, JD/MBA 1981

John F. Keane Sr., MBA 1954

Arthur C. Martinez, MBA 1965

David W. Thompson, MBA 1981

Jeanette Sarkisian Wagner, AMP 90, 1983

Scott L. Webster, MBA 1981

2000

Gordon M. Binder, MBA 1962

Peter A. Brooke, MBA 1954

Orit Gadiesh, MBA 1977

Robert L. Louis-Dreyfus, MBA 1973

Thomas G. Stemberg, MBA 1973

2001

William F. Connell, MBA 1963

T.J. Dermot Dunphy, MBA 1956

Richard B. Fisher, MBA 1962

Amy Schiffman Langer, MBA 1977

Bert W.M. Twaalfhoven, MBA 1954

2002

Raymond V. Gilmartin, MBA 1968

Orin C. Smith, MBA 1967

Marjorie M.T. Yang, MBA 1976

Egon P.S. Zehnder, MBA 1956

2003

James E. Burke, MBA 1949
Howard E. Cox Jr., MBA 1969
William Elfers, MBA 1943
Daniel S. Gregory, MBA 1957
Lillian Lincoln Lambert, MBA 1969
Henry F. McCance, MBA 1966
Charles O. Rossotti, MBA 1964
Daniel L. Vasella, MD, PMD 57, 1989
Charles P. Waite, MBA 1959

2004

D. Ronald Daniel, MBA 1954
Barbara Hackman Franklin, MBA 1964
A.G. Lafley, MBA 1977
Minoru Makihara, AMP 75, 1977
Donald P. Nielsen, MBA 1963

2005

Rahul Bajaj, MBA 1964
Nancy M. Barry, MBA 1975
Louis V. Gerstner Jr., MBA 1965
Judith R. Haberkorn, AMP 111, 1992
Joseph J. O'Donnell, MBA 1971

2006

Sir Ronald M. Cohen, MBA 1969
William H. Donaldson, MBA 1958
Ann S. Moore, MBA 1978
Philip L. Yeo, MBA 1976

2007

Donna L. Dubinsky, MBA 1981
A. Malachi Mixon III, MBA 1968
Sir Martin S. Sorrell, MBA 1968
Hansjörg Wyss, MBA 1965
Jaime Augusto Zobel de Ayala, MBA 1987

2008

John Doerr, MBA 1976
Jeffrey R. Immelt, MBA 1982
Anand G. Mahindra, MBA 1981
Meg Whitman, MBA 1979
James D. Wolfensohn, MBA 1959

2009

William K. Bowes Jr., MBA 1952
Kathryn E. Giusti, MBA 1985
Robert F. Greenhill, MBA 1962
Jorge Paulo Lemann, AB 1961
Henry M. Paulson Jr., MBA 1970
Carlos A. Sicupira, OPM 9, 1984
Marcel H. Telles, OPM 10, 1985

2010

Susan L. Decker, MBA 1986
James Dimon, MBA 1982
Allan W.B. Gray, MBA 1965
James A. Lovell, AMP 62, 1971
Marvin S. Traub, MBA 1949

2011

Peter Harf, MBA 1974
Seth Klarman, MBA 1982
Robert Kraft, MBA 1965
Karen Gordon Mills, MBA 1977
Hüsnü Özyeğin, MBA 1969

2012

Cynthia Carroll, MBA 1989
Franklin P. Johnson Jr., MBA 1952
Hiroshi Mikitani, MBA 1993
E. Roe Stamps IV, MBA 1974
Andrew H. Tisch, MBA 1977

2013

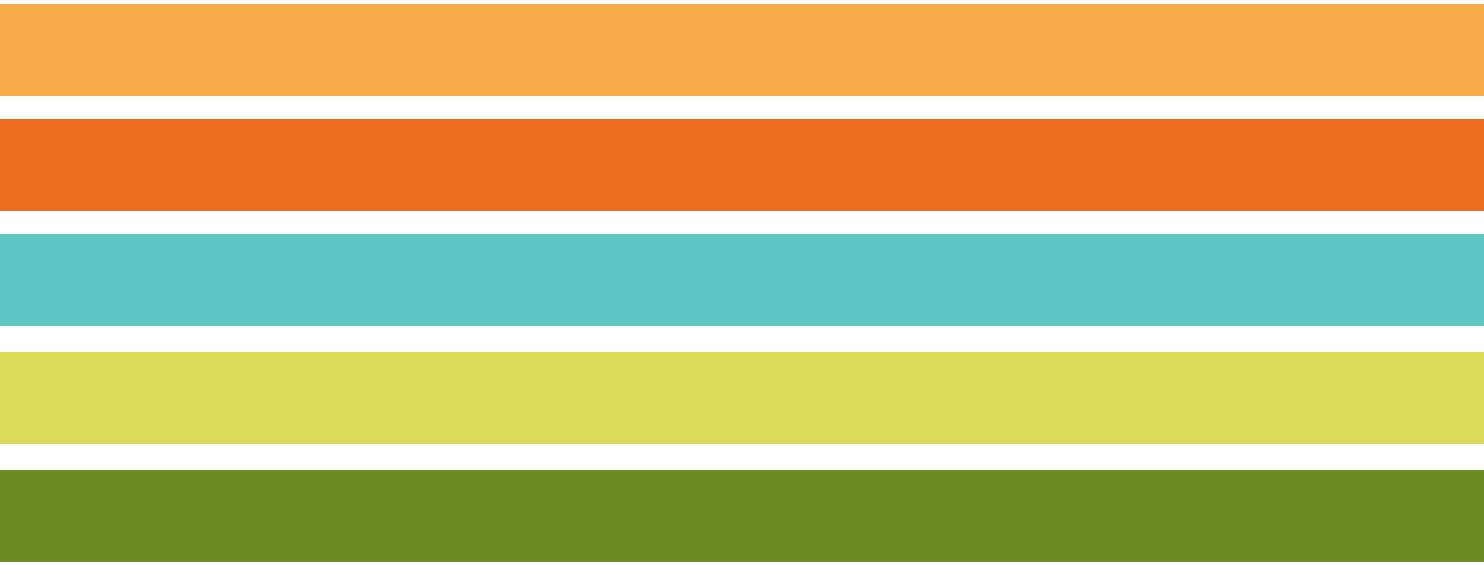
Joanna M. Jacobson, MBA 1987
André R. Jakurski, MBA 1973
Thomas A. James, MBA 1966
Thai Lee, MBA 1985
Roger W. Sant, MBA 1960

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EDUCATING LEADERS WHO MAKE A DIFFERENCE IN THE WORLD